



**COUNTY OF DELAWARE**  
**GOVERNMENT CENTER BUILDING**  
201 W. FRONT STREET  
MEDIA, PENNSYLVANIA 19063

AREA CODE (610) 891-4453  
FAX NUMBER (610) 891-0647

**COUNCIL**

**John P. McBlain**  
Chairman

**Colleen P. Morrone**  
Vice Chairman

**Michael F. Culp**  
**Kevin M. Madden**  
**Brian P. Zidek**

**Marianne Grace**  
Executive Director

November 2, 2018

Dear Chairman McBlain:

Enclosed please find the Executive Director's proposed 2019 budget for your review and consideration.

This office has once again worked closely with the various departments throughout this year in order to reduce expenses wherever possible, which is reflected in this budget.

As a result of the County making its Annual Required Contribution each year, we are pleased to report that the pension fund is currently funded at 101.5%. 2018 marks the fifth year in a row that the pension fund has been funded at or above 100%.

The County's overall assessment amount has seen a steady growth of approximately 1% per year on average over the past several years, which has resulted in additional tax revenues recognized by the County without an increase to the millage rate. The increase in the assessment is reflective of the positive economic development and growth experienced by the County. With that said, we would also like to acknowledge the County's ongoing commitment to the preservation of open space in the County. Council's recent approval to accept the *Recommended Implementation Strategy* of the Delaware County Open Space Task Force will enable the County and municipalities to collaborate on the preservation of open space for years to come and we look forward to working with Council on these projects.

This office is also pleased to report that the County has maintained its excellent bond ratings during 2018 with both Standard and Poor's Rating Service and Moody's Investors Service at AA and Aa1, respectively.

Over the course of 2017 and 2018, the County has worked closely with its health insurance administrator to put several cost-containment initiatives in place which have resulted in an overall reduction in out-of-network provider costs as well as medical prescription costs. In addition, the County has successfully implemented prescription drug clinical programs that have also reduced costs.

As a result of the above actions and additional savings realized in 2018, we are able to report that we have reduced the budget for employee healthcare costs by \$2.5 million for 2019.

This office is also pleased to report that the County's appropriation for Fair Acres Geriatric Center has been reduced by approximately \$1.9 million for 2019. Thanks to the efforts of County Council and Fair Acres management in working with our local State Representatives, Fair Acres is able to budget additional State funding in 2019.

This office continues to work closely with Fair Acres management to increase other revenue sources and reduce its operating expenses while providing high quality care. We look forward to continued collaboration in 2019 with both County Council and Fair Acres management in an effort to implement other revenue-enhancing strategies.

The Court has experienced a substantial and consistent number of new filings over the past several years. The steady increase in cases continues to exert pressure on case management processes in the County Court system, affecting several departments such as the Office of Judicial Support, Sheriff, Public Defender and District Attorney. The Court also continues to experience a steady volume of Protection from Abuse cases and civil case filings.

Despite the high volume of case filings across the board, we have been able to work with the Court to decrease its overall budget request for the third year in a row. The 2019 budget request for the Court reflects an overall reduction in expenses of approximately \$1.4 million from the current budget. The majority of this reduction is attributable to a decrease in juvenile placement costs. Over the past few years Juvenile Court, through the model of Restorative Justice, has been able to increase its utilization of alternative services for certain juveniles which are designed to keep them in the home, rather than having them placed in more costly residential facilities. We are expecting that Juvenile Court will continue to achieve successful outcomes under this model in 2019.

This office is also pleased to report to Council that there will be no cost increase for the Prison's operations in 2019 and in fact, we are able to budget a slight reduction in the Prison's total expenses for next year.

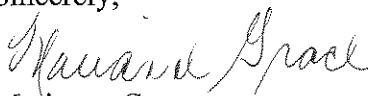
You will note that this budget is requesting a modest increase of \$250,000 to the County's allocation for its Human Services programs. This allocation represents the County's required match in order to draw down additional state and federal funds to better serve those with special needs in our community.

As has been the case for the past several years, this budget also calls for an appropriation from the Unassigned Fund Balance which has continued to grow over that time. As you are aware, due to additional revenues recognized, various cost containment measures and conservative budgeting practices utilized, it has not been necessary for the County to use any of its Unassigned Fund Balance since 2013. If it were to become necessary for the County to utilize the Unassigned Fund Balance appropriation for 2019, the County would still be in compliance with its Fund Balance Policy.

In conclusion, this proposed budget calls for no increase to the current millage rate of 5.604 in 2019.

Below is a suggested schedule for various budget related actions. The dates correspond to deadlines established in the Home Rule Charter and will provide three (3) occasions for public comment. Also enclosed you will find an outline of the Capital Improvement Program for 2019 through 2023 and a statement of bonded indebtedness.

Sincerely,

  
Marianne Grace

Enclosures

cc: Colleen P. Morrone  
Michael F. Culp  
Kevin M. Madden  
Brian P. Zidek

## **2019 Budget Timeline**

Friday, November 2, 2018	Executive Director's 2019 Budget due to County Council
Monday, November 19, 2018	Submit Council's report on the 2019 Budget to the County Clerk
Monday, November 26, 2018	County Clerk to give public notice of a time and place for Public Hearing on the 2019 Budget
Wednesday, December 5, 2018	First Reading of the 2019 Budget Ordinance at the regularly scheduled meeting of County Council
Wednesday, December 5, 2018	Public Hearing at 6:00 P.M. in the County Council Meeting Room
Wednesday, December 12, 2018	Second Reading and Final Adoption of the 2019 Budget at the regularly scheduled County Council meeting

**COUNTY OF DELAWARE**  
**OFFICE OF THE EXECUTIVE DIRECTOR**  
**2019 PROPOSED BUDGET**

**Prepared by: Marianne Grace, Executive Director**

**James P. Hayes, Budget Director**

**November 2, 2018**

**COUNTY OF DELAWARE**  
**OFFICE OF THE EXECUTIVE DIRECTOR**  
**2019 PROPOSED BUDGET**  
**INDEX**

<b>Summary - General Fund</b>	<b>Page 1</b>
<b>Revenue</b>	<b>Pages 2-4</b>
<b>Expenditures</b>	<b>Pages 5-8</b>
<b>Schedule I - Expenditures Supplemental Information</b>	<b>Pages 9-11</b>
<b>Schedule II - Fair Acres Supplemental Information</b>	<b>Page 12</b>
<b>Supplemental Information - Federal and State Grants</b>	<b>Page 13</b>

**County of Delaware  
Budget Summary (in 000's)  
General Fund**

<u>Description</u>	<u>2019 BUDGET</u>
Unassigned Fund Balance - Beginning	\$19,546
Revenue	339,657
<i>Total Funds Available</i>	<u>359,203</u>
Expenditures	<u>354,877</u>
<i>Unassigned Fund Balance - Ending</i>	<u><u>\$4,326</u></u>

**Tax Requirements**

Net Current Year Tax Requirement- Net Assessment	\$169,289 \$31,719,789
Millage Requirement	5.337
Add 5% Delinquent	<u>0.267</u>
<i>Total Millage Requirement</i>	<u><u>5.604</u></u>

**GENERAL FUND - REVENUE (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>REAL ESTATE TAXES</b>			
Current Year	\$172,744	\$168,298	\$171,867
Discount (Current Year)	(3,455)	(2,563)	(3,073)
Delinquent	5,000	5,450	5,096
Penalty	1,300	1,536	1,300
<b>Total Real Estate Taxes</b>	<b>\$175,589</b>	<b>\$172,721</b>	<b>\$175,190</b>
<b>RECEIPTS IN LIEU OF TAXES</b>			
Public Utility Realty Tax	\$200	\$200	\$184
Other Payments in Lieu of Taxes	200	200	146
Phila. International Airport	621	621	621
<b>Total Receipts in Lieu of Taxes</b>	<b>\$1,021</b>	<b>\$1,021</b>	<b>\$951</b>
<b>LICENSES AND PERMITS</b>	<b>\$2</b>	<b>\$2</b>	<b>\$2</b>
<b>DEPARTMENTAL EARNINGS</b>			
Fair Acres Private Pay & Maint. Income	\$3,109	\$3,497	\$3,608
Fair Acres - Other	1,129	1,148	1,199
Judicial Support	3,910	3,850	3,730
Recorder of Deeds	3,000	4,000	2,961
Sheriff	1,700	1,900	1,653
Register of Wills	1,775	1,775	1,953
Bail Bond	917	812	894
911 Surcharge	12,500	12,500	13,173
911 Regional	747	401	305
Prison*	2,765	2,765	2,594
Park Board	150	235	118
Planning	100	83	127
Public Works	3	0	1
Electronic Recording Center	152	175	172
Information Technology	130	130	121
Consumer Affairs	300	307	298
Legal Audio Visual	20	20	29
Treasurer	38	35	41
Tax Assessment	75	75	66
Medical Examiner/Coroner	17	17	10
Public Defender	2	2	0
Court Financial Fees	27	29	30
Domestic Relations Fees	26	30	27
<b>Total Departmental Earnings</b>	<b>\$32,592</b>	<b>\$33,786</b>	<b>\$33,110</b>

\*Note: Prison budget amount previously presented net of prison revenues. 2019 Budget has been adjusted to reflect gross expense amount and revenue amount, as well as the breakdown between Administration & Utilities and Operational Management Contract costs. 2018 and 2017 Prison amounts also adjusted for comparison purposes.

**GENERAL FUND - REVENUE (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>COURT COSTS AND FINES</b>			
District Justice Court Costs	\$2,200	\$2,260	\$2,278
County Court Costs	1,123	986	922
Forfeited Bail, Confiscated	15	10	16
County Fines	141	200	187
District Justice Fines	14	25	19
Nolo-Bono Constables	134	136	133
Electronic Monitoring	13	24	18
Substance Abuse Education	92	87	80
Juvenile Certification Fund	13	24	0
<b>Total Court Cost and Fines</b>	<b>\$3,745</b>	<b>\$3,752</b>	<b>\$3,653</b>

**INTEREST AND RENTAL FEES**

Interest on Investments	\$1,380	\$555	\$746
Rental Income	725	700	723
<b>Total Interest and Rents</b>	<b>\$2,105</b>	<b>\$1,255</b>	<b>\$1,469</b>

**FEDERAL GRANTS**

Fair Acres Medicare	6,670	6,315	6,019
TANF	810	809	845
Title IV-E	100	150	165
Domestic Relations Title IV-D	8,181	8,083	7,309
Support Enforcement Title IV-D	709	674	633
IV-E Admin. Cost Reimbursement	80	80	21
Title I Reimbursement	10	10	0
National School Lunch Program	34	44	36
Soil and Water Conservation	185	185	226
<b>Total Federal Grants</b>	<b>\$16,779</b>	<b>\$16,350</b>	<b>\$15,254</b>

**STATE GRANTS**

Fair Acres Medical Assistance	\$60,279	\$61,927	\$60,532
Juvenile Court/Detention - Act 148	11,925	13,399	9,990
Juvenile Court - YDC / YFC	420	360	321
Juvenile Probation Programs	33	34	34
Court of Common Pleas	1,000	1,400	922
Senior Judge - Reimb. Costs	100	103	103
Act 24 Guardianship	64	44	44
Juvenile Probation	684	684	684
Adult Probation	671	673	672
Act 35/Offender Supervision Fee	1,976	1,729	1,659
Interpreter Fee	75	65	65
<b>Total State Grants</b>	<b>\$77,227</b>	<b>\$80,418</b>	<b>\$75,026</b>

**Executive Director  
Proposed Budget**

**(3)**



**GENERAL FUND - REVENUE (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>COMMISSIONS</b>			
Tax Claim Bureau	\$3,907	\$3,857	\$4,021
Recorder of Deeds	300	300	290
ARD Fees	254	249	235
DUI - Administrative Fees	136	130	122
DUI Evaluations	319	378	325
DUI Education	200	200	112
Maintenance & Costs - Juvenile	300	375	388
Juvenile Consent Decree	3	10	7
Tax Certifications	38	36	34
<b>Total Commissions</b>	<b>\$5,457</b>	<b>\$5,535</b>	<b>\$5,534</b>
<b>OTHER INCOME</b>			
Act 164 Airport Transp. Fee	\$925	\$0	\$873
Gaming Revenue	\$7,875	\$8,100	\$7,876
Miscellaneous	2,400	2,867	2,334
Sale of Plot Maps	14	14	7
Senior Games	20	20	17
State Tax Equalization Board	625	625	620
Summer Festival Donations	20	15	28
<b>Total Other Income</b>	<b>\$11,879</b>	<b>\$11,641</b>	<b>\$11,755</b>
<b>REIMBURSED EXPENSES</b>			
Fringe Benefits Recovered	\$5,450	\$5,100	\$5,560
<b>Total Reimbursed</b>	<b>\$5,450</b>	<b>\$5,100</b>	<b>\$5,560</b>
<b>TRANSFERS</b>			
Fair Acres, Other	\$7,811	\$7,641	\$5,948
<b>Total Transfers</b>	<b>\$7,811</b>	<b>\$7,641</b>	<b>\$5,948</b>
<b>TOTAL REVENUE</b>	<b>\$339,657</b>	<b>\$339,222</b>	<b>\$333,452</b>

**GENERAL FUND - EXPENDITURES (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>I. SOCIAL WELFARE</b>			
Fair Acres	\$76,873	\$80,537	\$76,710
Social Service Programs	7,173	6,923	6,923
<b>TOTAL SOCIAL WELFARE</b>	<b>\$84,046</b>	<b>\$87,460</b>	<b>\$83,633</b>
Percentage of Total Budget	23.7%	24.5%	25.3%
<b>II. ADMINISTRATION OF JUSTICE</b>			
<b>COURTS</b>			
Adult Probation & Parole	\$5,380	\$5,052	\$4,700
Bail Agency	1,067	1,016	916
Court Administrator	2,091	2,153	1,685
Court Support & Services	6,872	6,878	5,965
Diagnostic Services	791	791	615
District Justice	8,019	7,865	6,447
Domestic Relations	6,543	6,670	5,983
Electronic Recording Center	904	934	852
Financial Services	245	248	213
Juvenile Court	10,916	11,024	9,878
Juvenile Detention Home	4,492	4,479	3,541
Juvenile Detention Kitchen	643	648	465
Legal Audio Visual	243	242	177
Maintenance of Juveniles	7,630	9,254	5,474
<b>TOTAL COURTS</b>	<b>\$55,836</b>	<b>\$57,254</b>	<b>\$46,911</b>
<b>CRIMINAL JUSTICE</b>			
Community Corrections	\$1,043	\$1,026	\$952
Court Clerk Services	905	891	736
Criminal Investigation Dept.	4,238	4,066	3,830
District Attorney	6,217	6,194	5,583
Emergency Services	12,327	12,316	11,752
Judicial Support	1,606	1,601	1,319
Medical Examiner/Coroner	954	971	887
Prison- Administration & Utilities**	2,911	2,921	2,297
Prison- Operational Mgt. Contract**	49,841	49,844	48,178
Public Defender	4,679	4,281	3,877
Register of Wills	597	622	515
Sheriff	4,085	4,090	3,807
Special Council-Indigent Prisoners	132	132	108
Support Enforcement	610	610	549
<b>TOTAL CRIMINAL JUSTICE</b>	<b>\$90,145</b>	<b>\$89,565</b>	<b>\$84,390</b>
<b>TOTAL ADMIN. OF JUSTICE</b>	<b>\$145,981</b>	<b>\$146,819</b>	<b>\$131,301</b>
Percentage of Total Budget	41.1%	41.1%	39.8%

\*\*Note: Prison budget amount previously presented net of prison revenues. 2019 Budget has been adjusted to reflect gross expense amount and revenue amount, as well as the breakdown between Administration & Utilities and Operational Management Contract costs. 2018 and 2017 Prison amounts also adjusted for comparison purposes.

**GENERAL FUND - EXPENDITURES (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>III. TRANSPORTATION</b>			
SEPTA	<u>\$8,560</u>	<u>\$8,165</u>	<u>\$7,817</u>
Percentage of Total Budget	2.4%	2.3%	2.4%
<b>IV. PARKS &amp; RECREATION</b>			
	<u>\$1,783</u>	<u>\$1,782</u>	<u>\$1,544</u>
Percentage of Total Budget	0.5%	0.5%	0.5%
<b>V. REGISTRATION &amp; ELECTIONS</b>			
Bureau of Elections	\$843	\$805	\$770
Voter Registration	468	459	390
Voting Machines	556	556	518
<b>TOTAL REGISTRATION &amp; ELECTIONS</b>	<u>\$1,867</u>	<u>\$1,820</u>	<u>\$1,678</u>
Percentage of Total Budget	0.5%	0.5%	0.5%
<b>VI. TAX ADMINISTRATION</b>			
Assessment	\$1,184	\$1,205	\$949
Claim Bureau	1,173	1,123	1,043
Collection	240	230	213
<b>TOTAL TAX ADMINISTRATION</b>	<u>\$2,597</u>	<u>\$2,558</u>	<u>\$2,205</u>
Percentage of Total Budget	0.7%	0.7%	0.7%
<b>VII. FINANCIAL MANAGEMENT</b>			
Budget	\$237	\$228	\$216
Controller	1,200	832	753
Treasurer	552	536	493
<b>TOTAL FINANCIAL MANAGEMENT</b>	<u>\$1,989</u>	<u>\$1,596</u>	<u>\$1,462</u>
Percentage of Total Budget	0.6%	0.4%	0.4%

**GENERAL FUND - EXPENDITURES (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>VIII. GENERAL GOVERNMENT</b>			
Administrative Services	\$187	\$162	\$225
Board of Personnel Grievances	16	16	0
Constables	1,387	1,395	1,216
Consumer Affairs	321	308	253
County Clerk	136	396	389
County Council	425	395	324
Court House & Park Police	1,284	1,317	1,047
Executive Director	1,261	1,136	866
Facilities Management	3,482	3,539	3,275
Information Technology	3,626	3,560	3,247
Intercommunity Health Coordinator	402	362	351
Library Services	1,288	1,167	1,184
Personnel	625	637	425
Planning	1,143	850	650
Public Relations	306	309	216
Public Works	178	224	125
Purchasing	318	343	326
Recorder of Deeds	714	717	494
Records & Archives	300	300	250
Risk Management	97	27	5
Solicitor	1,435	1,437	1,438
Telecommunications	1,129	1,085	933
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$20,060</b>	<b>\$19,682</b>	<b>\$17,239</b>
Percentage of Total Budget	5.7%	5.5%	5.2%
<b>IX. MISCELLANEOUS</b>			
Agricultural Extension	\$159	\$137	\$138
Civil Defense	706	690	559
County Motor Vehicle Mgt.	300	307	114
Military and Veterans Affairs	354	337	314
Soil and Water Conservation	237	244	223
Training Center	233	236	200
<b>TOTAL MISCELLANEOUS</b>	<b>\$1,989</b>	<b>\$1,951</b>	<b>\$1,548</b>
Percentage of Total Budget	0.6%	0.5%	0.5%
<b>X. OTHER SUBSIDIES</b>			
Grant Appropriations & Other Subsidies - net	\$3,909	\$1,942	\$4,302
<b>TOTAL OTHER SUBSIDIES</b>	<b>\$3,909</b>	<b>\$1,942</b>	<b>\$4,302</b>
Percentage of Total Budget	1.1%	0.5%	1.3%

**GENERAL FUND - EXPENDITURES (in 000's)**

<u>Description</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 ACTUALS</u>
<b>XI. OTHER EXPENDITURES</b>			
Tax Refunds	<u>\$700</u>	<u>\$700</u>	<u>\$389</u>
<b>TOTAL OTHER EXPENDITURES</b>	<u><u>\$700</u></u>	<u><u>\$700</u></u>	<u><u>\$389</u></u>
Percentage of Total Budget	0.2%	0.2%	0.1%
 <b>XII. DEBT SERVICE</b>	 <u><u>\$29,396</u></u>	 <u><u>\$28,076</u></u>	 <u><u>\$27,887</u></u>
Percentage of Total Budget	8.3%	7.9%	8.4%
 <b>XIII. EMPLOYEE FRINGE BENEFITS</b>	 <u><u>\$46,500</u></u>	 <u><u>\$49,000</u></u>	 <u><u>\$42,590</u></u>
Percentage of Total Budget	13.1%	13.7%	12.9%
 <b>XIV. INSURANCE</b>	 <u><u>\$5,500</u></u>	 <u><u>\$5,500</u></u>	 <u><u>\$6,621</u></u>
Percentage of Total Budget	1.5%	1.5%	2.0%
 <b>TOTAL EXPENDITURES</b>	 <u><u><u>\$354,877</u></u></u>	 <u><u><u>\$357,051</u></u></u>	 <u><u><u>\$330,216</u></u></u>

**Schedule I**

**Supplemental Schedule of Expenditures (in 000's)**

<u>Description</u>	2019 BUDGET		<u>Total</u>
	<u>Salaries</u>	<u>Expenses</u>	
Adult Probation & Parole	\$4,936	\$444	\$5,380
Bail Agency	860	207	1,067
Court Administrator	1,571	520	2,091
Court Support & Services	4,384	2,488	6,872
Diagnostic Services	344	447	791
District Justice	4,470	3,549	8,019
Domestic Relations	5,855	688	6,543
Electronic Recording Center	382	522	904
Financial Services	228	17	245
Juvenile Court	4,667	6,249	10,916
Juvenile Detention Home	3,459	1,033	4,492
Juvenile Detention Kitchen	328	315	643
Legal Audio Visual	197	46	243
Maintenance of Juveniles	0	7,630	7,630
<b><i>TOTAL COURTS</i></b>	<b><u>\$31,681</u></b>	<b><u>\$24,155</u></b>	<b><u>\$55,836</u></b>
Community Corrections	\$1,201	(\$158)	\$1,043
Court Clerk Services	860	45	905
Criminal Investigation Dept.	3,724	514	4,238
District Attorney	5,605	612	6,217
Emergency Services	7,370	4,957	12,327
Judicial Support	1,468	138	1,606
Medical Examiner/Coroner	603	351	954
Prison- Administration & Utilities	469	2,442	2,911
Prison- Operational Mgt. Contract	0	49,841	49,841
Public Defender	4,090	589	4,679
Register of Wills	494	103	597
Sheriff	2,961	1,124	4,085
Special Council-Indigent Prisoners	132	0	132
Support Enforcement	526	84	610
<b><i>TOTAL CRIMINAL JUSTICE</i></b>	<b><u>\$29,503</u></b>	<b><u>\$60,642</u></b>	<b><u>\$90,145</u></b>

**NOTE: These Supplemental Schedules relate to the 2019 Expenditures on Pages 5 through 7.**

**Schedule I**

**Supplemental Schedule of Expenditures (in 000's)**

<u>Description</u>	2019 BUDGET		<u>Total</u>
	<u>Salaries</u>	<u>Expenses</u>	
<b><i>PARKS &amp; RECREATION</i></b>	<b><u>\$891</u></b>	<b><u>\$892</u></b>	<b><u>\$1,783</u></b>
Bureau of Elections	\$269	\$574	\$843
Voter Registration	337	131	468
Voting Machines	151	405	556
<b><i>TOTAL REGISTRATION &amp; ELECTIONS</i></b>	<b><u>\$757</u></b>	<b><u>\$1,110</u></b>	<b><u>\$1,867</u></b>
Assessment	\$739	\$445	\$1,184
Claim Bureau	429	744	1,173
Collection	140	100	240
<b><i>TOTAL TAX ADMINISTRATION</i></b>	<b><u>\$1,308</u></b>	<b><u>\$1,289</u></b>	<b><u>\$2,597</u></b>
Budget	\$230	\$7	\$237
Controller	841	359	1,200
Treasurer	472	80	552
<b><i>TOTAL FINANCIAL MANAGEMENT</i></b>	<b><u>\$1,543</u></b>	<b><u>\$446</u></b>	<b><u>\$1,989</u></b>
Administrative Services	\$337	(\$150)	\$187
Board of Personnel Grievances	0	16	16
Constables	243	1,144	1,387
Consumer Affairs	284	37	321
County Clerk	129	7	136
County Council	400	25	425
Court House & Park Police	2,240	(956)	1,284
Executive Director	750	511	1,261
Facilities Management	1,254	2,228	3,482
Information Technology	2,068	1,558	3,626
Intercommunity Health Coordinator	311	91	402
Library Services	419	869	1,288
Personnel	813	(188)	625
Planning	913	230	1,143
Public Relations	241	65	306
Public Works	269	(91)	178
Purchasing	268	50	318
Recorder of Deeds	640	74	714
Records & Archives	280	20	300
Risk Management	0	97	97
Solicitor	1,154	281	1,435
Telecommunications	348	781	1,129
<b><i>TOTAL GENERAL GOVERNMENT</i></b>	<b><u>\$13,361</u></b>	<b><u>\$6,699</u></b>	<b><u>\$20,060</u></b>

**Schedule I**

**Supplemental Schedule of Expenditures (in 000's)**

<u>Description</u>	----- 2019 BUDGET -----		<u>Total</u>
	<u>Salaries</u>	<u>Expenses</u>	
Agricultural Extension	\$46	\$113	\$159
Civil Defense	652	54	706
County Motor Vehicle Mgt.	383	(83)	300
Military and Veterans Affairs	225	129	354
Soil and Water Conservation	223	14	237
Training Center	246	(13)	233
<b><i>TOTAL MISCELLANEOUS</i></b>	<b><u>\$1,775</u></b>	<b><u>\$214</u></b>	<b><u>\$1,989</u></b>



## Schedule II

### Supplemental Schedule of Fair Acres Expenditures (in 000's)

	<b>2019 BUDGET</b>
Salaries	\$35,422
Fringe Benefits	12,777
Insurance	2,200
Administration	4,607
Finance	1,891
Facilities Management	2,782
Power Plant	627
Nursing	3,615
Pharmacy	925
Food Services	4,409
Laundry	742
Housekeeping	263
Other Operating Expenditures	6,613
<b><i>TOTAL</i></b>	<b><u><u>\$76,873</u></u></b>

**SUPPLEMENTAL INFORMATION**

**FEDERAL AND STATE GRANTS**

As has been the case with County budgets in past years, amounts shown for certain activities under Social Welfare in the 2019 Budget reflect only the portion to be borne by the County General Fund.

During 2019 it is anticipated that in addition to the County contributions the following amounts will be received from Federal or State Agencies and expended by the County:

	(in 000's)
Children & Youth Services	\$37,609
Mental Health	33,978
Intellectual Disabilities	13,519
Early Intervention	5,288
Behavioral Health Managed Care	132,812
Early Learning Resources Center	49,496
Drug & Alcohol	5,661
Services for the Aging	14,552
Other Grants	14,941
<b>TOTAL</b>	<b><u><u>\$307,856</u></u></b>

County of Delaware						
Capital Improvements Program						
	2019	2020	2021	2022	2023	Total
<i>Source of Funds</i>						
Beginning Balance	\$43,000,000	\$ 12,316,000	\$ 6,979,000	\$ 7,477,000	\$ 13,875,000	43,000,000
Net Proceeds from New Financings	-	65,000,000	55,000,000	15,000,000	-	135,000,000
Interest Income	\$ 400,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 250,000	2,150,000
Other Income	448,000	448,000	448,000	448,000	448,000	2,240,000
<i>Total Funds Available</i>	43,848,000	78,264,000	62,927,000	23,425,000	14,573,000	182,390,000
<i>Use of Funds</i>						
Building Improvements	9,320,000	27,100,000	35,800,000	2,500,000	2,500,000	77,220,000
Equipment	6,969,000	11,685,000	2,050,000	2,100,000	2,100,000	24,904,000
911 Center	725,000	1,250,000	250,000	250,000	250,000	2,725,000
Reassessment	2,000,000	2,000,000	-	-	-	4,000,000
Fair Acres	7,000,000	9,000,000	8,000,000	1,000,000	1,000,000	26,000,000
Juvenile Detention Center	320,000	250,000	200,000	200,000	200,000	1,170,000
Prison	1,830,000	15,100,000	250,000	500,000	500,000	18,180,000
Open Space Projects	1,000,000	2,500,000	6,500,000	500,000	500,000	11,000,000
SEPTA Projects	2,368,000	2,400,000	2,400,000	2,500,000	2,500,000	12,168,000
Subtotal	31,532,000	71,285,000	55,450,000	9,550,000	9,550,000	177,367,000
<i>Ending Cash Balances</i>	\$12,316,000	\$ 6,979,000	\$ 7,477,000	\$ 13,875,000	\$ 5,023,000	5,023,000

Executive Director  
Proposed Budget  
11/2/2018

County of Delaware  
Statement of Bonded Indebtedness  
Projected at 12/31/18

	<u>Outstanding</u>	
	<u>Principal</u>	<u>Maturity</u>
<u>County of Delaware Non-Electoral Debt</u>	<u>Amount</u>	<u>Year</u>
General Obligation Note, 1997 Series	\$ 12,432,000	2022
General Obligation Note, 2002 Series	\$ 12,220,000	2022
General Obligation Note, 2005 B Series	\$ 343,000	2019
General Obligation Note, 2007 A Series b	\$ 14,310,000	2027
General Obligation Bonds, 2009 Series	\$ 23,125,000	2039
General Obligation Bonds, 2009 A Series	\$ 7,395,000	2019
General Obligation Bonds, 2010 Series a	\$ 22,569,000	2028
General Obligation Bonds, 2010 Series b	\$ 22,576,000	2028
General Obligation Notes, 2012 Series	\$ 19,994,000	2032
General Obligation Notes, 2013 Series	\$ 24,995,000	2033
General Obligation Bonds, 2014 Series a	\$ 2,701,000	2023
General Obligation Bonds, 2014 Series b	\$ 42,457,000	2025
General Obligation Notes, 2015 Series	\$ 24,997,000	2035
General Obligation Bonds, 2016 Series	\$ 30,910,000	2021
General Obligation Notes, 2018 Series*	\$ 40,000,000	2038
Total County of Delaware Non-Electoral Debt	<u>\$ 301,024,000</u>	

\* Pending; 2018 Notes scheduled to close on 11/20/2018.

	<u>Outstanding</u>	
	<u>Principal</u>	<u>Maturity</u>
<u>Delaware County Solid Waste Authority (SWA)</u>		
<u>Lease Rental Debt</u>	<u>Amount</u>	<u>Year</u>
Guaranteed Revenue Note, 2009 A Series	\$ 1,520,000	2029
Guaranteed Revenue Note, 2009 B Series	\$ 1,632,000	2030
Guaranteed Revenue Note, 2009 C Series	\$ 1,740,000	2031
Guaranteed Revenue Notes, 2012 Series	\$ 2,998,000	2032
Total Delaware County SWA Lease Rental Debt	<u>\$ 7,890,000</u>	